

Transforming one client, one family, one community at a time.

## Policy Council Meeting Agenda | October 1, 2025

- 1. Call to Order | Chairman Sam Gibson
- 2. Roll Call | Sherry Thurman
- 3. Approval of Minutes | Chairman Sam Gibson
  - a. August 6, 2025
- 4. CSBG | LaNelle Godsey, Deputy Director/Community Services Director
  - a. Dashboards
  - b. Whistle Blower Policy
  - c. Introduction to ROMA Training
- 5. Roundtable | Mark Farley, Executive Director
  - a. Cammy Aguilar, Tennessee Governor's Office of Faith Base Initiatives
- 6. Old/New Business | Chairman Sam Gibson
- 7. Public Comments | Chairman Sam Gibson
- 8. Adjourn | Chairman Sam Gibson

## **Upper Cumberland Human Resource Agency Policy Council Meeting**

MINUTES	<b>AUGUST 6, 2025</b>	10:30 A.M.	COOKEVILLE, TN				
MEETING CALLED BY	City Mayor Sam Gibson c	alled the meeting to order.					
TYPE OF MEETING	UCHRA Policy Council						
FACILITATOR	City Mayor Sam Gibson						
NOTETAKER	Sherry Thurman						
MEMBERS PRESENT		ards, Phil Fox, Kristi Paling, nan, Michael Burton, Barba avis, Patti Ognibene					
MEMBERS ABSENT	Charlene Whitaker, Cind	Putman, Zack Gilpin, Anne	e Stamps, Misty Phy				
	CALL TO ORDER		MAYOR SAM GIBSON				
CALL TO ORDER	City Mayor Sam Gibson cattendance.	alled the meeting to order	and welcomed everyone in				
	ROLL CALL						
ROLL CALL		e roll and the attendance is mittee members present.	s recorded above. There				
	APPROVAL OF MINUTES		MAYOR SAM GIBSON				
DISCUSSION	City Mayor Sam Gibson a 4, 2025 Policy Council me A motion was made to ap	eeting.	ve the minutes of the June				
	Motion to Approve	prove the initiates.					
	Motion made by: Linda F	Pastrick					
ACTION	Motion seconded by: Kei						
	City Mayor Sam Gibson a	sked for discussion on the	motion.				
	Motion carried unanimou	ısly.					
	CSBG LANELLE GODSEY,  • CSBG Dashboards DEPUTY DIRECTOR/COMMUNITY  SERVICES DIRECTOR						
DISCUSSION	updates on other program presented. She noted that	hat the May and June 2025 ns under the Community Ser t the ERA rental program, w ded. All program funds were	dashboards, along with vices Program, were hich aimed to prevent				

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additional funds reallocated from other agencies that were unable to spend theirs. She also highlighted the agency's significant work in providing Information and Referral services, connecting clients to resources not available within the agency by directing them to other organizations.

LaNelle also provided updates on the following Community Services Programs:

- SCSEP Older Worker Program Currently on furlough pending the release
  of funds and documents from the federal government. Updates are
  provided every two weeks, and both participants and county offices are
  being kept informed.
- Social Services Block Grant (SSBG) This grant provides referrals from Adult Protective Services for in-home services offered by UCHRA. The program also partners with the Area Agency on Aging and Disability to provide additional in-home support.
- Options Funding source for in-home services that UCHRA provides.
- Title III Funding source for in-home services that UCHRA provides.
- Alzheimer's HMK/Respite Support services for Alzheimer's patients and caregivers.
- Child and Adult Care Food Program (CACFP) Provides reimbursement for programs serving healthy meals to children.
- Weatherization Assistance for energy efficiency improvements in homes.
- CREST and CREVAA Serve vulnerable elderly adults who have been victims of crime or neglect.

## **Commodities Program Update:**

The Commodities program will conclude in September 2025. Distributions will continue through August and end on September 20th with the agency's final—and largest—event. This event will be held at UCHRA's warehouse in Cookeville and will serve all 14 counties. The goal is to distribute as much food as possible, ensuring every item in the warehouse is given out. Policy Council members received flyers to share within their counties. Those interested in volunteering on September 20th are encouraged to contact Judy Sanchez, Jordan Herald, or LaNelle Godsey. Distributions originally scheduled after September 20th have been moved up to ensure all counties receive food before the program's end.

LaNelle noted that she and Executive Director Mark Farley will meet next Tuesday with representatives from food banks and the Department of Agriculture to finalize the official transition plan. They expect to have information to share after that meeting.

Executive Director Mark Farley stated that UCHRA has administered the Commodities program since its inception 30–40 years ago. The agency board

## **DISCUSSION**

## DISCUSSION

chairman sent a letter to the Commissioner of Agriculture on behalf of the executive board of all mayors, but there has been no response. Numerous attempts to contact the commissioner or other high-level officials have also gone unanswered. Moving forward, Second Harvest of Middle Tennessee will serve 11 Upper Cumberland counties; Cumberland and Fentress counties will be served out of East Tennessee; and Van Buren County will be served out of Chattanooga.

#### **UCHRA ROUNDTABLE**

## MARK FARLEY, EXECUTIVE DIRECTOR

## Community Action Plan Discussion and Approval

Jordan Herald presented the Community Action Plan, which is submitted annually and is a comprehensive document. A summary was provided to the Policy Council members. Jordan advised that anyone interested in reviewing the full plan can contact her, and she will send it to them.

Jordan explained that UCHRA is evolving not only in how services are delivered but also in how the agency connects with the individuals and families it serves. Thanks to CSBG funding, UCHRA is shifting from a model focused primarily on emergency one-time vouchers to a holistic, person-centered approach that supports long-term self-sufficiency. Historically, CSBG funds have helped respond to crisis situations, which remains important. However, the agency is now working to meet individuals where they are and walk alongside them as they set and work toward meaningful goals.

## **DISCUSSION**

To support this shift, the agency has partnered with Volunteer Behavioral Health Care System to provide in-depth staff training in September. This training will cover assessment, goal setting, service planning, and effective documentation—all critical components of the ongoing case management process.

Jordan then presented several initiatives expanding or launching this year, all supported through CSBG funding:

Holistic Goal-Setting Approach – Staff are being trained to move beyond crisis response and assist clients in planning for long-term success. This aligns with the Tennessee DHS mission and UCHRA's commitment to self-sufficiency. County Coordinators are also receiving leadership development through community partnerships.

**Poverty Simulation and Community Education** – UCHRA has partnered with local agencies and HR departments to offer hands-on poverty simulation experiences. These events help local businesses, HR professionals, and others better understand the challenges faced by people living in poverty.

Fee-Based Home Repair Program for Older Adults — Launching soon, this program will provide basic home repairs for adults aged 60 and over. CSBG funding will assist with staff salaries to get the program started. Executive Director Mark Farley noted that because it is fee-based, the program will start small,

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initially serving Putnam, Overton, White, and Jackson counties. Two experienced individuals will perform the repairs, with hopes to expand across all fourteen counties.

**CREST and CREVAA Program Integration** — These programs support older and vulnerable adults. CREST helps seniors remain in their homes, while CREVAA provides advocacy and assistance to victims of crime and abuse. CSBG supports the administrative side of these programs.

**CHOICES Program Startup Support** – This program delivers critical in-home services to eligible individuals, helping them stay independent and safe in their homes.

#### DISCUSSION

CSBG also supports frontline staff in county offices who connect residents with transportation, utility assistance, and other local resources. Administrative support is provided for programs under the Community Services umbrella, including LIHEAP, SCSEP, SSBG, CREST, and CREVAA.

Jordan provided an update on the Needs Assessment, which is part of the CSBG application process. The last assessment was completed in 2023, with feedback from the Policy Council members. In 2023, the top five needs identified were: higher paying jobs; access to affordable housing; quality job opportunities; resources for individuals who are homeless; and access to mental health services.

Jordan is currently beginning a new assessment. Often, the same needs reemerge, though sometimes priorities shift. The Policy Council helped initiate the new assessment, and their current top five needs are: childcare and healthcare access; housing affordability and availability; transportation limitations; lack of higher wage jobs; and an underprepared workforce. Jordan welcomes continued feedback from anyone interested.

A motion was made to approve the Community Action Plan as presented.

## ACTION

## **Motion to Approve**

Motion made by: Bill Gibson

Motion seconded by: Alejandra Cisneros-Conohan

City Mayor Sam Gibson asked for discussion on the motion.

Motion carried unanimously.

## DISCUSSION

Executive Director Mark Farley presented the ALICE Report. These reports are prepared for each individual county and were shared during our summer strategy meetings. The ALICE Report illustrates the income required for someone in the community to cover all their bills, save money monthly, and maintain a decent quality of life.

In Tennessee, the annual income needed is \$29,328 for a single adult aged 16-64;

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\$32,796 for a single adult aged 65 and older—though there are not many seniors in the region earning that amount. Our aging population and waitlists for aging programs continue to grow, and this trend is expected to worsen. For a household of two adults, one infant, and one preschooler, the annual income needed is \$74,796. This highlights the urgent need for higher wages, and we are continuing to advocate for ways to increase people's earnings.

Executive Director Farley also updated on current agency projects:

## DISCUSSION

An application has been submitted to the Department of Human Services for a partnership with the Putnam County School System. Putnam County plans to consolidate most Pre-K classes into an older school building. We aim to extend our Empower Program's work by partnering with the school system to support those Pre-K classes and their families, replicating the positive impact Empower has had on children.

In the coming weeks, we plan to collaborate with the Trauma Informed Community Alliance (TICA), a coalition of nonprofits and groups in Cumberland County that serve struggling families. We will be presenting a proposal to a national organization funded by the New York Federal Reserve to explore participation in a pilot project. This initiative would help childcare facilities strengthen their curricula with a focus on early childhood education and family support.

Please let us know if there are nonprofits in your community interested in partnering with UCHRA. Also, if there are new initiatives underway in your area, inform us so we can explore potential collaborations.

## **OLD/NEW BUSINESS**

#### **MAYOR SAM GIBSON**

LaNelle Godsey reminded Tracie and Alex that she had emailed them an overview of the Policy Council. She asked them to review, sign, and return the document via email.

## **DISCUSSION**

Kristi Paling shared that the 2025 County Profiles in Child Well-Being are now available on TCCY's website. The 2025 overall rankings for the Upper Cumberland counties are as follows: Cannon County – 73rd; Clay County – 58th; Cumberland County – 42nd; DeKalb County – 77th; Jackson County – 59th; Macon County – 63rd; Overton County – 41st; Pickett County – 85th; Putnam County – 31st; Smith County – 12th; Van Buren County – 49th; Warren County – 74th; and White County – 36th.

Barbara Wheeler announced that the Food Bank will be in Jackson County on August 7th.

DRAFT MINUTES
Upper Cumberland Human Resource Agency
Policy Council Meeting
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	PUBLIC COMMENTS MAYOR SAM GIBSON							
DISCUSSION	No public comments were presented for discussion.							
	ADJOURN	MAYOR SAM GIBSON						
ADJOURN	City Mayor Sam Gibson advised that he we	ould accept a motion to adjourn.						
ACTION	Motion to Adjourn:  Motion made by: Linda Pastrick  Motion seconded by: Alejandra Cisnero-Co  The Policy Council members voted unanim meeting.							
CONCLUSION 11:15 A.M.	*							

**Mayor Sam Gibson** 

			Augu	<b>August 2025 UCHRA Services Dashboard</b>	<b>HRA Servi</b>	ces Dashbo	ard			
	Total Households	Cases of	Regular LIHEAP	Regular LIHEAP	Crisis LIHEAP	CRISIS LIHEAP	Outreach events-	WP		Information
	Served	Ensure Sold	Served	Funds	Households	Funds Utilized	number of	Applications	Commodities	and Referrals
	Duplicated			Utilized	Served		attendees			
	Section 1			Ë	TIER I Counties					
Cumberland	119	80	9	\$ 48,200.00	14	\$ 11,000.00	0	0		37
Putnam	508	38	72	\$ 57,600.00	19	\$ 13,800.00	0	0	351	28
Warren	1112	27	6/	\$ 62,800.00	16	\$ 11,000.00	423	2	293	272
				TIER	TIER 2 COUNTIES	8				THE WAY
DeKalb	290	2	16	\$ 11,200.00	6	\$ 6,400.00	0	0	237	23
Fentress	1038	11	64	\$ 51,200.00	8	\$ 6,200.00	710	0	226	19
Macon	255	12	25	\$ 14,400.00	8	\$ 6,400.00	1	0	66	110
Overton	440	19	85	\$ 52,400.00	12	\$ 9,200.00	0	1	323	0
Smith	69	0	56	\$ 35,800.00	7	\$ 5,200.00	0	0		9
White	173	12	70	\$ 44,600.00	10	\$ 7,600.00	0	0		81
				JHE.	TIER 3 Counties					
Cannon	183	2	7	\$ 5,205.00	5	\$ 3,600.00	0	3	141	25
Clay	46	26	6	\$ 6,000.00	10	\$ 7,400.00	0	1		0
Jackson	100	18	61	\$ 47,400.00	4	\$ 2,400.00	0	0		17
Pickett	09	11	43	\$ 33,000.00	3	\$ 2,200.00	0	0		3
Van Buren	99	7	11	\$ 8,600.00	3	\$ 2,200.00	27	0		18
Total:	4459	196	658	\$478,405.00	128	\$94,600.00	1161	7	1,670	639

			July	July 2025 UCHRA Services Dashboard	RA Service	es Dashboa	rd			
	Total Households Served Duplicated	Cases of Ensure Sold	Regular LIHEAP Households Served	Regular LIHEAP Funds Utilized	Crisis LIHEAP Households Served	CRISIS LIHEAP Funds Utilized	Outreach events- number of attendees	WP Applications	Commodities	Information and Referrals
				E	TIER I Countles					
Cumberland	616	7	31	\$ 24,800.00	18	\$ 12,400.00	226	0	271	63
Putnam	109	50	34	\$ 27,200.00	80	\$ 4,838.96	0	1		16
Warren	302	15	47	\$ 37,800.00	5	\$ 7,000.00	5	o		226
				TIE	TIER 2 COUNTIES	S				
DeKalb	27	3	1	\$ 800.00	7	\$ 4,800.00	0	0		16
Fentress	532	11	33	\$ 26,400.00	21	\$ 14,800.00	455	0		12
Macon	315	4	59	\$ 29,800.00	80	\$ 6,200.00	13	2	92	137
Overton	69	21	41	\$ 32,000.00	9	\$ 5,000.00	0	0		1
Smith	165	8	41	\$ 25,200.00	7	\$ 5,400.00	0	0	92	22
White	640	13	30	\$ 24,200.00	œ	\$ 5,800.00	295	0	246	48
				Ë	TIER 3 Countles					
Cannon	375	3	9	\$ 4,400.00	4	\$ 3,000.00	350	0		12
Clav.	258	17	60	\$ 35,400.00	10	\$ 7,400.00	0	0	169	2
Jackson	229	17	32	\$ 25,600.00	10	\$ 6,400.00	0	1	169	0
Pickett	155	5	15	\$ 12,000.00	3	\$ 2,000.00	0	0	130	2
Van Buren	224	3	5	\$ 3,400.00	2	\$ 3,600.00	20	0	167	24
Total:	4016	1,72	435	\$309,000.00	124	\$88,638.96	1364	4	1,336	581

Amount	4 \$5,058.00	1 \$2,025.00	1 \$3,885.00	2 \$5,198.00	3 \$4,980.00	1 \$1,600.00	1 \$3,645.41	1 \$540.90	7 \$18,918.51	2 \$2,628.00	23 \$48,478.82
Ŧ		р									
County	Clay	Cumberlan	Dekalb	Fentress	Jackson	Macon	Putnam	Smith	Warren	White	Total
	Ŧ	ity HH Amou	ity HH Amoi 4 berland 1	nty HH Amou 4 berland 1 ilb 1	nty HH Amou berland 1 ilb 1	tty HH Amor berland 1 ilb 1 ress 2 ion 3	tty HH Amor berland 1 lib 1 ress 2 ion 3	tty HH Amor berland 1 lib 1 ress 2 son 3 am 1	tty HH Amoun  berland 1 55  lib  ress 2 55  con 3 55  on 1 55  am 1 55	ty HH Amoun berland 1 55 lib 1 55 lib 2 56 loon 3 56 loon 1 55 loo	ty HH Amoun  berland 1 55  lib ress 2 55  ress 2 56  on 1 55  on 1 55  en 7 51  ren 7 516  ee 2 55



## **Whistleblower Protection Act**

Whistleblower rights and protections were initially addressed by the Civil Service Reform Act of 1978. In 1989, Congress passed the Whistleblower Protection Act to "strengthen and improve protection for the rights of federal employees, to prevent reprisals and to help eliminate wrongdoing within the government." One way the law did this was by clarifying the procedure by which employees could report wrongdoing and workplace.

- A violation of law, rule or regulation
- Gross mismanagement
- Gross waste of funds
- Abuse of authority
- Substantial and specific danger to public health or safety

The Federal False Claims Act (qui tam) provision is one of the strongest whistleblower protection laws. It allows private persons to bring lawsuits on the governments behalf against those that have defrauded the government.

DHS/OIG Hotline: 1-800-323-8603

More information: oig.dhs.gov/hotline

## **HOW DOES ROMA NG FIT INTO ROMA?**

The ROMA Next Generation framework builds on ROMA principles and practices to support agencies and states as they gather and use data at all points of the cycle. Data collected and analyzed from assessment through evaluation allow us to identify our successes and our challenges and make use of the information for continuous improvement.

What has changed for the people we served? What has changed for our community? What Outcomes were achieved and for whom? What Services and Initiatives contributed to achieving the Outcomes? What can we improve to better respond to local needs?

What does data tell us about the needs in our specified community? What identified needs can we reasonably address either independently or in partnership with other organizations?

Did the Outcomes

achieved address the needs identified in the assessment phase? How well did we track our success? Did we meet our targets?

Assessment

Assess community needs and resources

How will we strategically respond as an agency to individual, family, and community needs? What impact do we want to have? What are our performance targets? What services and initiatives do we select?

How do specific Polyze data

Services and
Initiatives
(Strategies)
help support
and produce
Outcomes to
respond to the

needs of our

community?

Analyze data, compare with

Use agency mission TOC, and assessment to support services/

Planning

Achievement of Results

Observe and report outcomes and progress

Implementation

Implement services and initiatives (strategies) to produce results

How do the Core Principles in the Theory of Change help guide our agency strategic plan and community action plan?

What Outcomes are observed and measured as Community and Family level NPIs? How do the Outcomes we are tracking move us towards our agency

goals in our local TOC?

Do we have a process for observing progress and using data to make changes as needed? Do we need to make changes to our services and initiatives?

How will we implement our unique combination of Services and Initiatives? And for what Outcomes (NPIs)?